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Alpine Electronics, Inc.
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Securities Identification Code: 6816, TSE 1st Section
<http://www.alpine.com/>

The corporate governance of Alpine Electronics, Inc. (the “Company”) is described below.

I. Basic Views on Corporate Governance, Capital Structure, Corporate Attributes, and Other Basic Information

1. Basic Views Updated

The Alpine Group belongs to the Alps Group which is centered on the Company’s parent company Alps Electric Co., Ltd., and engages in the business of automotive infotainment as part of the Alps Group.

The Alps Group defines corporate governance as the “establishment and operation of frameworks for the realization of efficient and appropriate decision-making and execution of duties by senior management, prompt reporting of outcomes to stakeholders, and sound, efficient and transparent business administration for the purpose of heightening corporate value.” Its basic approach places importance on the maximization of benefits for shareholders and all other stakeholders by maximizing corporate value and delivering benefits directly or indirectly to stakeholders in a balanced way to satisfy their respective interests.

Furthermore, in order to fulfill the responsibilities to stakeholders including shareholders, customers, employees, and local community, and realize effective corporate governance with the objectives of sustainable growth and medium- to long-term improvement in its corporate value, the Company has established the Alpine Corporate Governance Policy and disclosed the Policy on the Company’s website.

(http://www.alpine.com/j/investor/information/pdf/governance_policy_16.pdf; in Japanese only)

At the extraordinary general meeting of shareholders scheduled to be held in mid-December 2018, subject to the approval of the share exchange with Alps Electric Co., Ltd., the Company plans to participate in a business integration with ALPS ALPINE CO., LTD. effective January 1, 2019. For details on the new company’s system, please refer to the details of the Company’s timely disclosures announced on February 27, 2018 and April 26, 2018.

[Reasons for Non-compliance with the Principles of Japan’s Corporate Governance Code]

The Company complies with every principle of Japan’s Corporate Governance Code.

[Disclosure Based on the Principles of Japan’s Corporate Governance Code] Updated

[Principle 1.4 Cross-Shareholdings]

1. Policy on cross-shareholdings

The Company does not have cross-shareholdings in principle, except in cases where cross-shareholdings are deemed to lead to improvement of the Company’s corporate value in the medium- to long-term, including cases of execution of the Company’s business strategy and strategic partnership for the purpose of strengthening relationships with business partners. The Company decides whether to continue to have cross-shareholdings after confirming the medium- to long-term economic rationality through periodic examination.

2. Standards for exercising the voting rights as to cross-shareholdings

In cases where the Company holds cross-shareholdings, the Company exercises the voting rights as to such cross-shareholdings after considering the content of the proposal and determining whether the exercise will lead to an increase in the value of stock of the company with which the Company has cross-shareholdings as well as in the Company’s corporate value in the medium- to long-term.

[Principle 1.7 Related Party Transactions]

The Company stipulates in the bylaws governing the Board of Directors that when the Company or its affiliates has transactions with a Director or a company virtually controlled by a Director, approval of the Board of Directors for the transaction is required. For other related party transactions, it is also stipulated in the bylaws governing the Board of Directors that approval of the Board of Directors is required for any such transaction that is worth a large amount or that has a considerable impact on the company's management and credibility. In addition, the Company has established related-party management rules as internal company rules. The Company ensures the rational justification of transactions (business necessity thereof) and the suitability of transaction conditions, and builds a system for appropriately keeping those transactions in check.

Transactions with a controlling shareholder (parent company) and group companies of the controlling shareholder are to be conducted at a fair price, on the basis of market prices and with the principle of competition.

[Principle 3.1 Full Disclosure]

- (i) Company objectives (e.g., business principles), business strategies and business plans

The Company has disclosed its corporate philosophy and Mid-term Business Strategy on its website (<http://www.alpine.com/e/corporate/brand/logo.html>), or in materials for briefings on earnings performance reviews (<http://www.alpine.com/e/investor/library/presentation.html>) and shareholder bulletin (<http://www.alpine.com/j/investor/library/report.html>; in Japanese only), etc.

- (ii) Basic views and guidelines on corporate governance based on each of the principles of the Code

The Company has disclosed its basic views and guidelines on corporate governance on its website (<http://www.alpine.com/e/csr/governance/governance.html>), or in "I-1. Basic Views" of this report, annual securities reports (<http://www.alpine.com/j/investor/library/securities.html>; in Japanese only), etc.

- (iii) Board policy and procedures in determining the compensation of the senior management and Directors

- Policy on determining compensation

Under the compensation structure focusing on linkage with performance in the short-term and the medium- to long-term, the Company stimulates actions of Directors for increasing corporate performance and the share price to the maximum extent in order to lastingly improve the Group-wide corporate value. Specifically, the composition of compensation is as follows:

- a) Compensation for Directors Executing Business Affairs (Executive Directors)

The Company's compensation for Executive Directors consists of fixed compensation, performance-based bonuses and stock-based compensation stock options. Performance-based bonuses vary according to single-year performance (operating profit, profit and others). Stock-based compensation stock options are granted as compensation linked to medium- to long-term performance at the number of stocks calculated based on the value at the time of grant, according to the amount of stock option compensation that is specified for each position. Since these stock options have an effect equivalent to substantial provision of the Company's own stock, not only the merit of an increase in the price of the Company's stock but also the risk of a decrease in the stock price is shared with shareholders under this system.

- b) Compensation for Directors other than Executive Directors

The Company's compensation for non-Executive Directors and Directors who are Audit and Supervisory Committee Members consists only of fixed compensation.

- Procedures for determining compensation

The Company determines the amount of compensation for Directors (excluding Directors who are Audit and Supervisory Committee Members) at the Board of Directors meetings, and the amount of compensation for Directors who are Audit and Supervisory Committee Members at the Audit and Supervisory Committee meetings, to the extent of the total amount of compensation approved at a General Meeting of Shareholders.

- (iv) Board policy and procedures in the appointment of the senior management and the nomination of candidates for Directors

- Policy for the nomination

The Company has established criteria for election of Directors so that a person who has sufficient ability and qualifications to deliberate, determine and supervise relevant matters at the Board of Directors meetings is appointed as a Director. Its policy for the appointment is to choose a person who has strong ability to make management decision, foresight, insight and other capacities as well as respect for legal compliance and high ethical standards and is capable of fulfilling duties and responsibilities of a Director in response to the delegation of business administration from shareholders, as a candidate for Director.

- Procedures for the nomination

A candidate for Director is determined at the Board of Directors meetings in accordance with the above policy.

- (v) Explanations with respect to the individual appointments and nominations in the appointment of the senior management and the nomination of candidates for Directors by the Board of Directors based on (iv) above

In nominating a candidate for Director and submitting the proposal to the General Meeting of Shareholders, the Company discloses individual reasons for nomination of the candidate in the reference document in the Notice of Convocation of the General Meeting of Shareholders.

[Supplementary Principle 4.1.1 Scope of the Matters Delegated to the Management]

In addition to matters requiring resolution of the Board of Directors that are stipulated in laws and regulations and the Articles of Incorporation, the management policy, mid-term business plans and other important matters regarding the business management are also deliberated and resolved at the Board of Directors meetings in accordance with standards for matters, amount, etc. The Company stipulates the standards for submission of matters and scope of matters delegated to each Director in the rules and bylaws governing the Board of Directors.

[Principle 4.8 Effective Use of Independent Outside Directors]

Focusing on ensuring the legal compliance and taking into consideration all stakeholders, the Company's Independent Outside Director makes efforts to proactively exchange information and provide advice at the Board of Directors meetings and strengthen the management oversight through appointment and dismissal of the management, determination of remuneration, supervision over conflict of interests between the Company and the management, controlling shareholders, etc., and other important decision-making at the Board of Directors meetings. While regularly visiting the Company's business centers and carrying out information gathering, the Independent Outside Director exchanges information and opinions with other Directors and employees and exercises effective supervision.

[Principle 4.9 Independence Standards and Qualification for Independent Outside Directors]

The Company has appointed Independent Outside Directors in accordance with requirements for Outside Directors stipulated in the Companies Act, the independence standards of Tokyo Stock Exchange, Inc. as well as the Company's criteria for election of Directors including the independence criteria for Outside Directors.

[Supplementary Principle 4.11.1 Views on the Appropriate Balance between Knowledge, Experience and Skills of the Board of Directors as a Whole, Diversity and Appropriate Board Size]

The Company ensures diversity in the balance between knowledge, experience and skills, by appointing, as Directors, persons who have strong ability to make management decision, foresight, insight and other capacities as well as respect for legal compliance and high ethical standards and are capable of fulfilling duties and responsibilities of a Director in response to the delegation of business administration from shareholders. The Company shall appoint, as executive Directors, persons who are able to control fields including development, design, manufacture, sale and management necessary for the Company's business, and appoint, as Outside Directors, persons who have expertise and are able to fulfill a supervising function to encourage medium- to long-term growth. As for the board size, it is stipulated in the Articles of Incorporation that the Company shall have not more than sixteen (16) Directors (excluding Directors who are Audit and Supervisory Committee Members) and not more than five (5) Directors who are Audit and Supervisory Committee Members so that substantial discussion can be ensured at the Board of Directors meetings.

[Supplementary Principle 4.11.2 Positions in Cases where Officers also Serve as Officers at Other Listed Companies]

The Company discloses positions of its officers who also serve as officers at other listed companies in the Notice of Convocation of the General Meeting of Shareholders, annual securities reports, corporate governance reports, etc. The current positions of the Company's officers who also serve as officers at other listed companies, etc. are as follows:

Masataka Kataoka, Director

Director, Executive Adviser of Alps Electric Co., Ltd.
Director of Alps Logistics Co., Ltd.

Hideo Kojima, Outside Director

External Director of Sumitomo Heavy Industries, Ltd.

Satoko Hasegawa, Outside Director

Outside Director, Audit and supervisory committee member of HAKUDO Co., Ltd.

Naoki Yanagida, Outside Director

Outside Audit & Supervisory Board Member of Sompo Holdings, Inc.
Outside Corporate Auditor of YKK Corporation

Satoshi Kinoshita, Outside Director

President and CEO of Tungaloy Corporation

[Supplementary Principle 4.11.3 Analysis and Evaluation of Effectiveness of the Board of Directors as a Whole]

The Company establishes the Corporate Governance Policies for fulfilling its responsibilities to stakeholders, including shareholders, customers, employees, and the local community, as well as for implementing effective corporate governance with the objectives of sustainable growth and medium- to long-term improvement in its

corporate value. Based on this, with the objective of further improving the function of the Board of Directors, the Company carried out an evaluation regarding the effectiveness of the Board of Directors for fiscal 2017.

1. Method of analysis and evaluation

A non-anonymous questionnaire containing survey questions regarding the Board of Directors in terms of its composition, operations, substance of deliberations, communication among the Directors, and supporting system was conducted of members of the Board of Directors, and the Directors performed self-evaluations, including their respective impressions in that regard. The Audit and Supervisory Committee including Outside Directors and the Director responsible for management, analyzed the results, organized issues, and reported to the Board of Directors, which verified and deliberated on the results.

2. Summary of analysis and evaluation results

The results confirmed that discussions, deliberations and operations for fiscal 2017 were appropriately and rationally conducted, and verified that effectiveness is secured. On the other hand, findings of the evaluation have identified issues, particularly those related to streamlining preparation procedures for deliberations of the Board of Directors, the diversity among the members of the Board of Directors, and the quality of Board meeting materials.

3. Future action

The results described above shall be used in the examinations towards the business integration with Alps Electric Co., Ltd. scheduled for 2019, as well as for developing a business attitude with an even greater sense of unity by the sharing of opinions and evaluations of Directors in this evaluation, and for improving corporate governance and corporate value of the Company.

[Supplementary Principle 4.14.2 Policy on Training for Directors]

The Company provides opportunities for Directors and Audit and Supervisory Committee Members to acquire and update necessary knowledge and skills so that they can fulfill their expected roles and duties. Specifically, the Company holds a training workshop for Directors covering topics taking into account the Company's internal and external environments twice a year to acquire knowledge and exchange opinions.

Directors who are Audit and Supervisory Committee Members make efforts to collect and share information on the audits and attend seminars and training programs where needed. When Outside Directors who are Audit and Supervisory Committee Members are appointed, they receive explanations about the details of the business and management of the Company, as well as about the Mid-term Business Plan, and so forth.

[Principle 5.1 Policy for Constructive Dialogue with Shareholders]

(1) Organizational structures aimed at promoting constructive dialogue with shareholders

In an effort to enhance strategic communication of information, the Director in charge of administration, and the Finance & Public Relations Department assume a key role of the IR function. In addition, the Company has established the system for collecting information promptly and exhaustively in-house and examines whether to disclose important corporate information and the content and timing of such disclosure based on relevant regulations and rules of securities exchanges. For dialogues (management meetings) with shareholders, the Director in charge of administration, top management and others engage in such dialogue according to the requests and interests of shareholders, while the Finance & Public Relations Department acts as the contact point.

(2) Opportunities for dialogue aside from individual meetings

The Company strives to promote opportunities for direct dialogue between the management and market participants or shareholders through briefings on earnings performance reviews, "ALPINE REPORT" shareholder bulletin (in Japanese only) issued on a biannual basis, discussion sessions with shareholders attended by top management and Directors in charge such as at investor briefings for individual investors and the General Meeting of Shareholders, and plant tours, to foster positive and interactive dialogue.

(3) Appropriate and effective feedback in the Company

Information obtained through dialogue with shareholders, etc. is periodically reported by the Director in charge of administration to the top management and the Board of Directors.

(4) Policy for controlling insider information

In accordance with the rules for restrictions on insider trading, the Company strives to manage insider information including dialogue (management meetings) with shareholders and prevent internal and external leakage of information.

2. Capital Structure

Foreign Shareholding Ratio	30% or more
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[Status of Major Shareholders] Updated

Name	Number of Shares Owned (Shares)	Percentage (%)
Alps Electric Co., Ltd.	28,215,417	40.92
OASIS INVESTMENTS II MASTER FUND LTD. (Standing Proxy: Citibank, N.A., Tokyo Branch)	3,687,311	5.35
GOLDMAN, SACHS & CO. REG (Standing Proxy: Goldman Sachs Japan Co., Ltd.)	3,326,900	4.82
DEUTSCHE BANK AG LONDON GPF CLIENT OMNI-FULL TAX 613 (Standing Proxy: Deutsche Securities Inc.)	2,538,445	3.68
DB AG LONDON PB-ELLIOTT INTERNATIONAL, L.P 667 (Standing Proxy: Deutsche Securities Inc.)	2,002,872	2.90
The Master Trust Bank of Japan, Ltd. (Trust Account)	1,672,200	2.43
MSCO CUSTOMER SECURITIES (Standing Proxy: Morgan Stanley MUFG Securities Co., Ltd.)	1,420,885	2.06
Japan Trustee Services Bank, Ltd. (Trust Account)	1,318,100	1.91
MLI FOR CLIENT GENERAL NON TREATY-PB (Standing Proxy: Merrill Lynch Japan Securities Co., Ltd.)	1,140,900	1.65
NORTHERN TRUST CO. (AVFC) RE IEDU UCITS CLIENTS NON LENDING 15 PCT TREATY ACCOUNT (Standing Proxy: The Hongkong and Shanghai Banking Corporation Limited, Tokyo branch)	1,029,000	1.49

Controlling Shareholder (except for Parent Company)	—
Parent Company	Alps Electric Co., Ltd. (Listed on Tokyo Stock Exchange) (Securities Identification Code) 6770

Supplementary Explanation Updated

- The status above is the status of major shareholders as of March 31, 2018.
- Shareholding ratio is calculated by excluding treasury shares.
- According to a report of possession of large volume submitted by Oasis Management Company Ltd. on October 30, 2017, the said company owned 6,407 thousand shares of the Company's shares (9.29% of total shares issued excluding treasury shares). However, as the Company was unable to verify the actual number of shares held by the said company on March 31, 2018, the company is not listed in the above table.
- According to a report of possession of large volume (change report pertaining thereto) submitted by Wellington Management Company, LLP on September 6, 2017, three companies (the said company, Wellington Management Japan Pte Limited, and Wellington Management Hong Kong Ltd.) collectively owned 3,488 thousand shares of the Company's shares (5.06% of total shares issued excluding treasury shares). However, as the Company was unable to verify the actual number of shares held by these companies on March 31, 2018, these companies are not listed in the above table.
- According to a report of possession of large volume (change report pertaining thereto) submitted by Mizuho Securities Co., Ltd. on October 20, 2017, three companies (the said company, Asset Management One Co., Ltd., and Mizuho Securities Asia Limited) collectively owned 3,242 thousand shares of the Company's shares (4.70% of total shares issued excluding treasury shares). However, as the Company was unable to verify the actual number of shares held by these companies on March 31, 2018, these companies are not listed in the above table.
- According to a report of possession of large volume (change report pertaining thereto) submitted by NOMURA ASSET MANAGEMENT CO., LTD. on November 7, 2017, two companies (the said company and NOMURA INTERNATIONAL PLC) collectively owned 1,658 thousand shares of the Company's shares (2.41% of total shares issued excluding treasury shares). However, as the Company was unable to verify the actual number of shares held by these companies on March 31, 2018, these companies are not listed in the above table.

3. Corporate Attributes

Listed Stock Market and Market Section	First Section of Tokyo Stock Exchange
Fiscal Year-End	March
Type of Business	Electric Appliances
Number of Employees (Consolidated) as of the End of the Previous Fiscal Year	1,000 or more
Net Sales (Consolidated) for the Previous Fiscal Year	From ¥100 billion to less than ¥1 trillion
Number of Consolidated Subsidiaries as of the End of the Previous Fiscal Year	From 10 to less than 50

4. Policy on Measures to Protect Minority Shareholders in Conducting Transactions with Controlling Shareholder **Updated**

The Company's controlling shareholder is the parent company Alps Electric Co., Ltd., which holds 41.15% of the Company's voting rights (including the proportion held indirectly), and one (1) Director of the parent company concurrently acts as a Director of the Company.

Appropriate transactions are conducted between Alps Group companies and the Alpine Group in accordance with agreements relating to the administration and management of the Alps Group.

5. Special Circumstances Which May Have Material Impact on Corporate Governance

The Alpine Group endeavors to develop a Group-wide framework, and has accordingly established a structure for the Alpine Group as a whole, on the basis of the Alps Group Management Paradigm (Alps Group Management Regulations, Alps Group Compliance Charter and Alps Group Environmental Charter), in line with the Alps Group's basic approach to corporate governance. The Alpine Group has also concluded an agreement relating to Alps Group administration and management with the parent company Alps Electric Co., Ltd. in order to strengthen Group ties, while also engaging in business activities based on the notions of the Alps Group respecting Alpine Group company autonomy and the Alpine Group making managerial decisions independently with respect to tasks such as formulating their own business plans and monitoring performance.

II. Business Management Organization and Other Corporate Governance Systems regarding Decision-making, Execution of Business, and Supervision in Management

1. Organizational Composition and Operation

Organization Form	Company with Audit and Supervisory Committee
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[Directors]

Maximum Number of Directors Stipulated in Articles of Incorporation	21
Term of Office Stipulated in Articles of Incorporation	1 year
Chairperson of the Board	President
Number of Directors	15
Appointment of Outside Directors	Appointed
Number of Outside Directors Updated	4
Number of Independent Officers Designated from among Outside Directors Updated	4

Outside Directors' Relationship with the Company (1) **Updated**

Name	Attribute	Relationship with the Company*											
		a	b	c	d	e	f	g	h	i	j	k	
Hideo Kojima	Certified public accountant												○
Satoko Hasegawa	Attorney at law												○
Naoki Yanagida	Attorney at law								○				○
Satoshi Kinoshita	From another company								○				○

* Categories for "Relationship with the Company"

* "○" when the Director presently falls or has recently fallen under the category;

"△" when the Director fell under the category in the past

* "●" when a close relative of the Director presently falls or has recently fallen under the category;

"▲" when a close relative of the Director fell under the category in the past

a. Executive (a person who executes business; hereinafter, the same) of the Company or its subsidiaries

b. Executive or non-executive director of a parent company of the Company

c. Executive of a fellow subsidiary company of the Company

d. A party whose major client or supplier is the Company or an executive thereof

e. Major client or supplier of the Company or an executive thereof

f. Consultant, accountant or legal professional who receives a large amount of monetary consideration or other property from the Company besides compensation as an officer

g. Major shareholder of the Company (or an executive of the said major shareholder if the shareholder is a corporation)

h. Executive of a client or supplier company of the Company (which does not correspond to any of d, e, or f) (the Director himself/herself only)

i. Executive of a corporation to which outside officers are mutually appointed (the Director himself/herself only)

j. Executive of a corporation that receives a donation from the Company (the Director himself/herself only)

k. Others

Name	Designation as Audit and Supervisory Committee Member	Designation as Independent Officer	Supplementary Explanation of the Relationship	Reason for Appointment
Hideo Kojima	○	○	Hideo Kojima CPA Office External Director of Sumitomo Heavy Industries, Ltd.	Mr. Hideo Kojima has both specialized knowledge and broad insight from a long history of involvement in corporate auditing as a Certified Public Accountant and from serving as outside officer at other companies. The Company believes he can utilize this experience to contribute to the management of the Company and has appointed Mr. Kojima as an Outside Director who is an Audit and Supervisory Committee Member. He satisfies the requirements of the independence criteria for Outside Directors established by the Company, and also satisfies the requirements for independent officer set by the Tokyo Stock Exchange. Accordingly, the Company has notified the exchange of his position as an independent officer.
Satoko Hasegawa	○	○	Partner of STW & Partners Outside Director, Audit and supervisory committee member of HAKUDO Co., Ltd.	Ms. Satoko Hasegawa has specialized knowledge as well as international experience and broad insight from a long history of involvement in legal practice as an attorney at law and from serving as outside officer at other companies. The Company believes she can utilize this experience to contribute to the management of the Company and has appointed Ms. Hasegawa as an Outside Director who is an Audit and Supervisory Committee Member. She satisfies the requirements of the independence criteria for Outside Directors established by the Company, and also satisfies the requirements for independent officer set by the Tokyo Stock Exchange. Accordingly, the Company has notified the exchange of her position as an independent officer.
Naoki Yanagida	○	○	Partner of Yanagida & Partners law firm Outside Audit & Supervisory Board Member of Sompo Holdings, Inc. Outside Corporate Auditor of YKK Corporation	Mr. Naoki Yanagida has both specialized knowledge and broad insight from a long history of involvement in legal practice as an attorney at law and from serving as outside officer at other companies. The Company believes he can utilize this experience to contribute to the management of the Company and has appointed Mr. Yanagida as an Outside Director who is an Audit and Supervisory Committee Member. Yanagida & Partners law firm, where he serves as an executive, provided legal services to the Company. However, the total amount of consideration received by the law firm from the Company is less than 2% of total annual revenues of the firm. He satisfies the requirements of the independence criteria for Outside Directors established by the Company, and also satisfies the requirements for independent officer set by the Tokyo Stock Exchange. Accordingly, the Company has notified the exchange of his position as an independent officer.

Name	Designation as Audit and Supervisory Committee Member	Designation as Independent Officer	Supplementary Explanation of the Relationship	Reason for Appointment
Satoshi Kinoshita	○	○	President and CEO of Tungaloy Corporation	<p>Mr. Satoshi Kinoshita has extensive experience and a broad knowledge gained through business management of domestic and international group companies as President and CEO of Tungaloy Corporation, carbide alloy tools manufacturer. Tungaloy Corporation has a similar business model to the Company's as it operates its business globally including business relations with major automobile manufacturers. Based on this, the Company believes that Mr. Kinoshita can provide the Company with effective and useful supervision and advice for the Company to increase the corporate value and ensure sustainable growth. In addition, Tungaloy Corporation has its headquarters in Iwaki-City, Fukushima Prefecture, the same as the Company, and the Company believes that he can contribute to healthy and appropriate operation of the Board of Directors and strengthening corporate governance by providing appropriate advice on corporate management overall including harmonious coexistence with and contribution to local communities, and therefore the Company has appointed Mr. Kinoshita as an Outside Director who is an Audit and Supervisory Committee Member.</p> <p>He satisfies the requirements of the independence criteria for Outside Directors established by the Company, and also satisfies the requirements for independent officer set by the Tokyo Stock Exchange. Accordingly, the Company has notified the exchange of his position as an independent officer.</p>

[Audit and Supervisory Committee]

Committee Composition and Attribute of Chairperson **Updated**

	Total Number of Members	Number of Full-time Members	Number of Inside Directors	Number of Outside Directors	Chairperson
Audit and Supervisory Committee	5	1	1	4	Outside Director

Directors and Employees Assisting Duties of Audit and Supervisory Committee

Appointed

Matters concerning the Independence of such Directors and Employees from Executive Director

The Company has set up a department assisting duties of the Audit and Supervisory Committee and appointed dedicated staff (hereinafter referred to as “support staff for the Audit and Supervisory Committee”).

- 1) Support staff for the Audit and Supervisory Committee shall not concurrently be given the responsibility of other duties and shall follow directions and orders solely from the Company’s Audit and Supervisory Committee.
- 2) The Company makes a personnel change and conducts performance review for support staff for the Audit and Supervisory Committee with the agreement of full-time Audit and Supervisory Committee Members.

Coordination among Audit and Supervisory Committee, Accounting Auditor, and Internal Audit Division

Audit and Supervisory Committee coordinates closely with the internal audit division, the Accounting Auditor, the accounting division and other bodies through initiatives that include holding meetings to exchange opinions regularly and as needed, thereby ensuring structures for effective audit implementation.

Audit and Supervisory Committee performs internal audits that entail testing and evaluating the effectiveness and efficiency of operations, including those of the Company and its affiliates domestically and overseas, in conjunction with the Compliance & Audit Office which acts as the Company’s internal audit division. The Audit and Supervisory Committee enhances the checking function and provides suggestions for operational improvements by, for example, regularly reporting audit results to the Representative Directors. Moreover, Audit and Supervisory Committee Members share audit information such as that pertaining to implementation of internal audits and details on challenges in that regard at meetings of the Alps Group Audit and Supervisory Committee Liaison Committee and on other occasions.

[Voluntary Committees]

Voluntary Establishment of Committee(s) Equivalent to Nominating Committee or Compensation Committee

Not Established

[Independent Officers]

Number of Independent Officers **Updated**

4

Matters relating to Independent Officers

[Incentives]

Implementation of Measures to Provide Incentives to Directors

Performance-linked Compensation and Stock Options

Supplementary Explanation

The compensation system for Directors is as provided in “[Director Compensation] Disclosure of Policy on Determining Compensation Amounts and Calculation Methods” below.

Recipients of Stock Options	Other
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Supplementary Explanation

Recipients of Stock Options: Executive Directors

Details of stock options are as provided in “[Director Compensation] Disclosure of Policy on Determining Compensation Amounts and Calculation Methods” below.

[Director Compensation]

Disclosure of Individual Directors’ Compensation	No Individual Disclosure
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Supplementary Explanation **Updated**

Details of compensation, etc. for officers in the fiscal year ended March 31, 2018 (the previous fiscal year) are as follows:

- Amount of compensation, etc. by each category of officers

Twelve (12) Directors (excluding Audit and Supervisory Committee Members): ¥374 million (including ¥261 million of base compensation, ¥78 million of bonus and ¥34 million of stock options)

One (1) Director (Audit and Supervisory Committee Member): ¥21 million (consisting of ¥21 million of base compensation)

Three (3) Outside Officers: ¥26 million (consisting of ¥26 million of base compensation)

(Notes)

1. The number of directors presented above includes one (1) retired Director who retired at the close of the 51st Ordinary General Meeting of Shareholders held on June 22, 2017.
2. The amount of compensation paid does not include employee-portion salary for Directors who also serve as employee.
3. The bonus amount presented above is recorded in the provision for directors’ bonuses for the previous fiscal year.
4. The stock option amount presented above is recorded as an expense in the previous fiscal year.
5. In addition to the above, the Company paid directors’ retirement allowance of ¥100 million to one (1) retired Director who retired at the close of the 51st Ordinary General Meeting of Shareholders held on June 22, 2017. Included in this amount was ¥98 million of provision for directors’ retirement allowances, which had been included in compensation, etc. for officers in previous fiscal years.

Policy on Determining Compensation Amounts and Calculation Methods	Established
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Disclosure of Policy on Determining Compensation Amounts and Calculation Methods

- Policy on determining compensation

Under the compensation structure focusing on linkage with performance in the short-term and the medium- to long-term, the Company stimulates actions of Directors for increasing corporate performance and the share price to the maximum extent in order to lastingly improve the Group-wide corporate value. Specifically, the composition of compensation is as follows:

a) Compensation for Executive Directors

The Company’s compensation for Executive Directors consists of fixed compensation, performance-based bonuses and stock-based compensation stock options. Performance-based bonuses vary according to single-year performance (operating profit, profit and others). Stock-based compensation stock options are granted as compensation linked to medium- to long-term performance at the number of stocks calculated based on the value at the time of grant, according to the amount of stock option compensation that is specified for each position. Since these stock options have an effect equivalent to substantial provision of the Company’s own stock, not only the merit of an increase in the price of the Company’s stock but also the risk of a decrease in the stock price is shared with shareholders under this system.

b) Compensation for Directors other than Executive Directors

The Company’s compensation for non-Executive Directors and Directors who are Audit and Supervisory Committee Members consists only of fixed compensation.

- Procedures for determining compensation

The Company determines the amount of compensation for Directors (excluding Directors who are Audit and Supervisory Committee Members) at the Board of Directors meetings, and the amount of compensation for Directors who are Audit and Supervisory Committee Members at the Audit and Supervisory Committee meetings, to the extent of the total amount of compensation approved at a General Meeting of Shareholders.

[Supporting System for Outside Directors]

The Company has adopted a system where the corporate planning division and the internal audit division provide necessary documents and explain situations pertaining to management. This system enables our Outside Directors to appropriately and effectively monitor and supervise management from an independent standpoint. Also to ensure smooth progress of the system, full-time inside Audit and Supervisory Committee Members closely coordinate with the internal audit division in gathering sufficient information from respective divisions within the Company.

[Status of Persons Who Have Retired from a Position Such as Representative Director and President]

Retired Representative Director and Presidents, etc. Holding Advisory or Any Other Position in the Company
Updated

Name	Title/ Position	Responsibilities	Working Form and Conditions (Full-time/Part-time, Paid/Unpaid, etc.)	Date of Retirement from Position Such as President	Term of Office
Kentaro Kutsuzawa	Honorary Adviser	Advice and guidance on management Activities with external parties	Part-time Paid	June 25, 2003	1 year
Seizo Ishiguro	Honorary Adviser	Advice and guidance on management	Part-time Unpaid	June 20, 2013	1 year
Toru Usami	Executive Adviser	Advice and guidance on management	Part-time Paid	June 22, 2017	1 year

Total Number of Retired Representative Director and Presidents, etc. Holding Advisory or Any Other Position in the Company Updated	3
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Other Matters

2. Matters on Functions of Business Execution, Auditing, Supervision, Nomination and Compensation Decisions (Overview of Current Corporate Governance System) **Updated**

- Directors and Board of Directors

The Company's Board of Directors is composed of ten (10) Directors (excluding Directors who are Audit and Supervisory Committee Members) and five (5) Directors who are Audit and Supervisory Committee Members (including four (4) Outside Directors), and is positioned as an organ that deliberates and makes decisions on important managerial matters including basic management policy and mid-term business plans, and carries out monitoring and supervision of the execution of duties. The Board of Directors convenes once every month for regular meetings and on other occasions as required to submit, thoroughly deliberate on and pass resolutions on all important matters. With respect to submitted proposals, resolution items are checked in advance from legal affairs, accounting, tax, economic rationality and other perspectives to ensure legal compliance and reasonableness of resolutions of the Board of Directors, in accordance with the rules and bylaws governing the Board of Directors. Furthermore, it clarifies standard formats for documents submitted for resolution items and main factors for deliberation so that rational and efficient discussions can be carried out at the Board of Directors meetings.

The Articles of Incorporation specify that Directors shall be elected by resolution of a General Meeting of Shareholders passed by a majority of the votes of shareholders present, where shareholders holding one third or more of the voting rights of shareholders who are entitled to exercise their votes are present, and that cumulative voting shall not be employed.

Moreover, the Company formulates mid-term business plans based on company policy and targets. Business

plans are approved by the Board of Directors after an opportunity for deliberation and information sharing at business plan meetings held twice a year with Directors of the Company in attendance. Operations are implemented with progress monitored on a monthly basis, while important matters are submitted to the Board of Directors for deliberation in accordance with the rules and bylaws governing the Board of Directors to ensure optimal utilization of management resources.

- Audit and Supervisory Committee

The Company's Audit and Supervisory Committee, a majority of which are Outside Audit and Supervisory Committee Members, endeavors to make appropriate judgments from an objective standpoint, independent from the Board of Directors. Moreover, full-time Audit and Supervisory Committee Members are appointed so that they will attend important in-house meetings and carry out such tasks as gathering important information and receiving reports on a daily basis. Audit and Supervisory Committee Members, who are Outside Directors and have extensive experience as an attorney at law with legal expertise or as certified public accountant with accounting expertise, and full-time inside Audit and Supervisory Committee Members, who are familiar with the Company's business conduct highly effective audits, cooperate with the internal audit division, and provide opinions to the management at the Board of Directors meetings and other important meetings. Moreover, assistants shall be appointed to assist Audit and Supervisory Committee Members, Audit and Supervisory Committee Secretariat shall be established, and the independence of employees performing those relevant tasks from Directors (excluding Directors who are Audit and Supervisory Committee Members) shall be ensured.

- Accounting Auditor

The Company has appointed Ernst & Young ShinNihon LLC (effective July 1, 2018, the Japanese name will change from "*Shin Nihon Yugensekinin Kansa Hojin*" to "*EY Shin Nihon Yugensekinin Kansa Hojin*" but its English name will remain unchanged) as its Accounting Auditor. The Accounting Auditor deepens mutual cooperation by exchanging information with the Audit and Supervisory Committee and the internal audit division in a timely manner.

- Compliance & Audit Office

The Company has set up the Compliance & Audit Office as a body under the direct control of the President. In the internal audit area, the Compliance & Audit Office tests and evaluates effectiveness and efficiency of operations through internal auditing of the Company and domestic and overseas affiliates. It also works to enhance the checking function and provide suggestions for business improvements, for example by reporting audit results to the Board of Directors.

Moreover, audit information such as implementation of internal audit and challenges are shared at the Alps Group Audit and Supervisory Committee Liaison Committee and on other occasions. In the compliance area, the Compliance & Audit Office works to promote establishment and operation of systems for ensuring the appropriateness of operations to comply with corporate ethical standards, laws and regulations, social norms and in-house regulations, while aiming for business management ensuring legal compliance in cooperation with internal related departments including the Corporate Planning Department, Legal & Intellectual Property Department and the Human Resources Department.

- Corporate Planning Department

The Corporate Planning Department drives managerial planning and cross-functionally promotes various activities with business plan and management, and CSR promotion functions centralized to the office. The Corporate Planning Department also coordinates closely with related departments to promote effective CSR activities while strengthening efforts to appropriately disclose information.

3. Reasons for Adoption of Current Corporate Governance System

At the Company, its operations are monitored and supervised by its Board of Directors, while the Audit and Supervisory Committee, independent from the Executives, has responsibility for the monitoring and supervision in close cooperation with the Accounting Auditor and the internal audit division. The Company has appointed Outside Directors who are required to provide checks on the legal compliance of Directors' execution of duties.

The Company has a function-based organizational structure. Due to strong interconnectedness and highly specialized nature of the functions, the Company ensures quick and appropriate decision-making and execution of duties through mutual exchange of opinions among Directors who are familiar with business including directors in charge of business divisions. The Company believes that clarifying each Director's managerial accountability and mutually supervising the execution of duties enhance supervising function.

III. Implementation of Measures for Shareholders and Other Stakeholders

1. Measures to Vitalize the General Meeting of Shareholders and Smooth Exercise of Voting Rights Updated

	Supplementary Explanations
Early Notification of General Meeting of Shareholders	The Company issues a Notice of Convocation at least three weeks before the date of the General Meeting of Shareholders, which is earlier than the statutory deadline. In 2018, a Notice of Convocation was disseminated on May 31. Also, from the viewpoint of early disclosure of information to shareholders, the Company disclosed the Notice of Convocation both on the website of the Tokyo Stock Exchange and the Company's home page before the dissemination of the notice.
Scheduling Ordinary General Meeting of Shareholders Avoiding the Peak Day	Every year, the Company avoids scheduling conflicts with shareholder meetings of other companies in holding its General Meeting of Shareholders, and intends to hold to that policy going forward.
Allowing Electronic or Magnetic Exercise of Voting Rights	The Company has adopted the exercise of voting rights via the Internet.
Participation in Electronic Voting Platform and Other Efforts to Improve the Environment Surrounding the Exercise of Voting Rights by Institutional Investors	The Company has adopted the electronic voting rights exercise platform for institutional investors operated by ICJ, Inc.
Providing Notice of Convocation in English (Fully or Partially)	The Company prepares an English version of the Notice of Convocation (partially), mails it to foreign shareholders (overseas institutional investors), and simultaneously posts the document to platforms that include the corporate website, the website of the Tokyo Stock Exchange via TDnet, and also a website that enables institutional investors to exercise their voting rights. In so doing, the Company strives to encourage shareholders to exercise their voting rights by working to eliminate the problem of insufficient time and information for considering proposals.
Other	The Company regards the General Meeting of Shareholders as a forum for enabling shareholders to gain more extensive understanding of the Company, and accordingly at such meetings the Company showcases its products and presents its business report using video footage accompanied by narration. The Company is taking further steps to enhance shareholder value by holding discussion sessions with shareholders following the General Meeting of Shareholders. The discussion sessions are attended by all of the Company's Directors and provide opportunities for candid exchanges of opinion. In addition, the voting results are registered on the Financial Services Agency's EDINET and made available on the corporate website.

2. IR Activities

	Supplementary Explanations	Explanation Given by Representative
Regular Investor Briefings for Individual Investors	Company information sessions are held for individual investors.	Yes
Regular Investor Briefings for Analysts and Institutional Investors	The briefings on earnings performance reviews for the full-year and interim period (twice per year) are scheduled right after earnings performance has been released.	Yes
Posting of IR Materials on Website	The corporate website features an investor relations section where individuals are able to access the Company's Mid-term Business Strategy, summaries of financial results, and other investment-related information. For individual investors, the website features company information, product information and other details introduced in an easy-to-understand format. (http://www.alpine.com/e/investor/)	
Establishment of Department and/or Manager in Charge of IR	Finance & Public Relations Department	

	Supplementary Explanations	Explanation Given by Representative
Other	<p>As for reports, the Company reports its operating performance and financial results by publishing the ALPINE REPORT (shareholder bulletin) in June and November and the Annual Report once a year for shareholders and investors within Japan. In addition, for overseas institutional investors, the Company discloses an English version of the Annual Report (http://www.alpine.com/e/investor/library/annual.html) and an English translation of the Consolidated Financial Results on a quarterly basis (http://www.alpine.com/e/investor/library/financial.html) on the corporate website.</p> <p>Furthermore, the Company endeavors to convey information in a timely manner, which involves releasing various details as needed on the website for the sake of investors.</p>	

3. Measures to Ensure Due Respect for Stakeholders Updated

	Supplementary Explanations
In-house Regulations, etc. Stipulated for Respecting the Position of Stakeholders	The Alpine Group promotes “contribution to society” as its corporate philosophy and works to uphold a respect for stakeholders in its activities, based on the Alps Group Management Paradigm (Alps Group Management Regulations, Alps Group Compliance Charter and Alps Group Environmental Charter). Moreover, in promoting activities to fulfill its social responsibility mandate, the Company has formulated CSR guidelines using the ISO 26000 international standard for social responsibility in response to demands of its global stakeholders.
Implementation of Environmental Activities, CSR Activities, etc.	One element stated in the Company’s corporate philosophy is that of making a “contribution to society.” The Company has established taskforce units under the control of the CSR Committee for tasks such as internal control, risk management, compliance, information control, human rights issues, quality and product safety, workplace environments, environmental control, and procurement, while also setting the plan-do-check-act (PDCA) cycle into motion and carrying out activities geared toward fulfilling the Company’s corporate social responsibility to stakeholders. The Company annually makes descriptions of these activities widely available in its Annual Report or via the Company’s website and in other formats.
Other	<p>The Company regards each and every one of its employees worldwide as a valuable asset, and accordingly works to create mechanisms and working environments that enable each employee to vibrantly and energetically demonstrate his or her individuality.</p> <ul style="list-style-type: none"> • Initiatives for encouraging greater involvement of women in the workforce For employees raising children, the Company offers maternity and childcare leave, and has established a system of scheduling reduced working hours which is available to employees with children up until the end of their child’s sixth year in primary school, which exceeds the statutory period required for childcare leave (up until their child is three years of age). In addition, the Company has introduced a re-employment system for ex-employees who left the Company for child-rearing or care-providing reasons. • Proportion of female employees Some 6.7% of the Company’s officers are female (one employee). Some 1.2% of the Company’s managers are female (two employees, section manager and above). Some 20.4% of the Company’s full-time employees are female.

IV. Matters Related to the Internal Control System

1. Basic Views on the Internal Control System and Progress of System Development Updated

As a member of the Alps Group led by Alps Electric Co., Ltd., the Company regards the Alps Group's founding spirit (precepts) as the origin of Group management. The Company established its fundamental philosophy and action guidelines relating to compliance in accordance with the Alps Group Management Paradigm (Alps Group Management Regulations, Alps Group Compliance Charter and Alps Group Environmental Charter), and promotes compliance throughout the Company and its subsidiaries. The following section provides details on basic policy resolved by the Board of Directors in relation to putting in place systems for ensuring the appropriateness of operations, in line with the aforementioned principles, and an overview of the operating status of such systems.

1. System for ensuring that Directors and employees of the Company and directors and employees of its subsidiaries comply with laws and regulations and the Articles of Incorporation
 - (1) To act responsibly and sensibly in the aim of fair management in keeping with the purpose of laws and regulations, social requirements and corporate ethical standards, the Company has declared a statement of fundamental compliance philosophy and action guidelines and established in-house regulations clarifying specific contents of them.
 - (2) The Company nominates several candidates for Outside Directors that are independent with no interests (hereinafter referred to as "Independent Outside Directors"). Moreover, to deliberate and make decisions on management policy and important managerial matters at the Board of Directors meeting that Independent Outside Directors attend, and supervise each Director's execution of duties, the Company has clearly defined specific contents and standards of matters to be resolved and reported in its rules for the Board of Directors and set criteria for election of candidates for Director so that a person who has ability and qualifications for such deliberation, decision-making and supervision is elected as Director at the General Meeting of Shareholders.
 - (3) To assure legal compliance of resolution of the Board of Directors, the Company has put in place a check system for legal compliance of submitted proposals.
 - (4) To foster sound corporate climate, the Company provides compliance education to its officers and employees.
 - (5) The Company has put in place a structure for providing guidance and management regarding operations of its subsidiaries, to act as a system to ensure that the execution of duties by directors and employees of its subsidiaries complies with laws and regulations and the Articles of Incorporation. In addition, the Company supports establishment of a structure for compliance and related activities, according to the status and other factors of the subsidiaries.

[Overview of Operating Status]

- The Company has established the Alpine Group Compliance Charter and compliance regulations, and has also established in-house regulations clarifying specific content thereof.
- With respect to Directors, candidates for Director are nominated on the basis of criteria for election, and their election is proposed at the General Meeting of Shareholders.
- The Board of Directors meetings were held fourteen (14) times in fiscal 2017. At those meetings, deliberations and decisions on important matters were made on the basis of the rules and bylaws governing the Board of Directors that establish agenda content and standards, and reports on business execution were provided by the respective Directors. In addition, to assure legal compliance of resolutions of the Board of Directors, the Director in charge of administration and the compliance department perform preliminary checks of proposals to be submitted on the basis of regulations for preliminary checking.
- The Company provides compliance education to officers upon their initial appointment, and to employees both when they join the Company and on a regular basis.
- The Company engages in guidance and management of the operations of its subsidiaries on the basis of the Alpine Group Business Management Regulations, and provides support for activities relating to compliance and other such matters. In addition, the Company has been working to build appropriate internal controls. Efforts in this regard include entering into agreements relating to Alps Group administration and management with the parent company and stipulating matters relating to Group operations and management, yet also maintaining independence. These efforts also entail participating in Presidents Meetings, meetings of the Alps Group Audit and Supervisory Committee Liaison Committee and other such meetings, and taking steps to synergize and optimize the Group's management.

2. Structure for storage and management of information on execution of duties by the Company's Directors and report of matters regarding execution of duties by its subsidiaries' directors, etc. to the Company
 - (1)The Company has stipulated basic matters on document control in the in-house regulations, and appropriately records, stores, and manages information related to the execution of duties by Directors.
 - (2)The Company has put in place the reporting system for report of matters regarding execution of duties by its subsidiaries' directors, etc. to the Company, taking into account each company's role, function and other factors.

[Overview of Operating Status]

- The Company has established the rules and bylaws governing the Board of Directors clarifying matters such as means of preparing and storing minutes of meetings and other operations of the Board of Directors. It also manages information on the basis of regulations it has established which include its document management regulations, information management regulations, and confidential information management regulations. Moreover, each of the Company's subsidiaries report to the Company with respect to matters such as the status of their business execution on the basis of the Alpine Group Business Management Regulations.

3. Regulations and other structures for managing risks of loss of the Company and its subsidiaries

- (1)To manage risks of the Alpine Group as a whole integrally and share information, the Company has established in-house regulations on risk management and put in place the structure for management and reporting on various risks.
- (2)The Company has put in place the structure for prior deliberation with and reporting to the Company on certain risks relating to its subsidiaries. The Company makes each company have in place the system in accordance with the Company's regulations on risk management and provides necessary support to them according to their situation.

[Overview of Operating Status]

- The Company has established regulations related to crisis management under its risk management policies, and accordingly maintains and operates management and reporting systems relating to risks that could substantially affect business management as a consequence of disasters, accidents and operational factors.
- The Company ensures its subsidiaries maintain a risk management framework geared to the size and type of business of the respective entity. The subsidiaries discuss with the Company on matters relating to risk, and report such matters to the Company, on the basis of the Alpine Group Business Management Regulations. Moreover, with respect to its parent company, the Company facilitates cooperation within the Group by participating in Presidents Meetings, meetings of the Alps Group Audit and Supervisory Committee Liaison Committee, and other such meetings.

4. Structure for ensuring effective execution of duties by Directors of the Company and directors of its subsidiaries

- (1)The Company has clarified where responsibility for business execution lies by assigning respective Directors in charge on the basis of job function, and has established a structure that ensures appropriate and effective execution of duties.
- (2)The Company deliberates and decides a mid-term business plan and business budgets at the Board of Directors meeting, and each Director acts to achieve objectives set in the plan and reports the progress at the Board of Directors meeting.
- (3)The Company has established classification for operational management of subsidiaries based on the Group-wide basic policy and strategy and established a structure for ensuring effective execution of business affairs in consideration of this classification. The Company has in place a system for providing guidance on business management and operations and monitoring performance according to each company's situation.

[Overview of Operating Status]

- The Company has assigned to each area organized along functional lines, such as sales, technology, production, administration and quality a Director to be in charge of that respective area to clarify the lines of responsibility.
- The Company establishes a mid-term business plan once every three years and a business budget every year, and in that regard deliberates and makes decisions in the Board of Directors meetings. The Company holds business plan meetings semi-annually with respect to those plans in order to track progress of the plans and conduct reviews. Moreover at the Board of Directors meetings, the respective Directors in charge deliver monthly reports on progress being made with respect to the plans in their areas of responsibility.

- With respect to the Company's subsidiaries, the Company has assigned Directors in charge of the respective entities, to provide guidance and supervision geared to ensuring that business is executed effectively in accordance with the size and type of business of each subsidiary. The Company reports the status of operations at the parent company's Board of Directors, and facilitates managerial cooperation through Presidents Meetings with the Alps Group's listed companies.
5. Other structures for ensuring the appropriateness of operations in the corporate group consisting of the Company and its subsidiaries
- (1)The Company has established a fundamental philosophy and action guidelines relating to compliance that apply to the Company and its subsidiaries and shares them within the Alpine Group as common values.
 - (2)The Company has set appropriate standards for pricing of intra-group transactions and for pricing of transactions between respective companies of the Alps Group and the Alpine Group.
 - (3)To ensure prevention, early discovery and correction of violation of corporate ethical standards, in-house regulations and laws and regulations, the Company has put in place an internal reporting system (Ethics Hotline) (hereinafter referred to as the "Ethics Hotline") and makes the contact point for reporting known regularly in the Company and its subsidiaries.
 - (4)The Company's internal audit division conducts audits of overall activities relating to business management and businesses of the Company and its subsidiaries and reports results of the internal audits to the Board of Directors as well as the Audit and Supervisory Committee and the Accounting Auditor.
 - (5)The Company's Audit and Supervisory Committee makes efforts to communicate and exchange information with directors and audit & supervisory board members, etc. of the Company's subsidiaries and receives a report on businesses from those subsidiaries where needed.

[Overview of Operating Status]

- The Company has established the Alpine Group Compliance Charter which is used throughout the entire Group. Transactions are carried out in an appropriate manner, with guidelines for pricing of transactions created for transactions within the Alpine Group, and with transactions between respective companies of the Alps Group and the Alpine Group conducted on the basis of agreements relating to Alps Group administration and management.
 - The Company has put in place its Ethics Hotline, and also makes its contact points for reporting known through the monthly company newsletter and through other such means. The Director in charge of administration checks on the status of Ethics Hotline operations, and reports such matters to the Board of Directors annually.
 - The Company has participated in Alps Group Ethics Hotline Liaison Meetings semi-annually, in order to discuss and share with Alps Group's listed subsidiaries on matters such as the status of Ethics Hotline operations and issues to be faced.
 - The internal audit division has performed audits on the Company and its subsidiaries. Results of internal audits have been reported to the Representative Directors and the Audit and Supervisory Committee. Moreover, details are shared on the status of each company, and challenges thereof, in meetings of the Alps Group Audit and Supervisory Committee Liaison Committee and other such forums.
 - The Company's Audit and Supervisory Committee Members regularly hold interviews with presidents and others of the Japanese subsidiaries. Moreover, they hold interviews with presidents and others of overseas subsidiaries when conducting on-site audits, and engage in interviews and exchange information by making use of business plan meetings and other such forums.
6. Matter regarding employees who assist duties of the Audit and Supervisory Committee

The Company has set up a department assisting duties of the Audit and Supervisory Committee and appointed dedicated staff (hereinafter referred to as "support staff for the Audit and Supervisory Committee").

[Overview of Operating Status]

- The Company has set up a department that assists in performing the duties of the Audit and Supervisory Committee, and accordingly dedicated support staff for the Audit and Supervisory Committee have been appointed to that office.
7. Matter regarding ensuring independence of the Company's support staff for the Audit and Supervisory Committee from Directors and effectiveness of instructions for the support staff
- (1)Support staff for the Audit and Supervisory Committee shall not concurrently be given the responsibility of other duties and shall follow directions and orders solely from the Company's Audit and Supervisory Committee.
 - (2)The Company makes a personnel change and conducts performance review for support staff for the Audit and Supervisory Committee with the agreement of full-time Audit and Supervisory Committee Members.

[Overview of Operating Status]

- At the Company, the support staff for the Audit and Supervisory Committee follow directions and orders of the Audit and Supervisory Committee, without concurrently assuming other functions. Meanwhile, personnel changes and performance reviews are carried out upon gaining agreement of full-time Audit and Supervisory Committee Members.
8. Structure for reporting by the Company's Directors and employees to its Audit and Supervisory Committee
- (1) The Company has in place the structure whereby a Director makes a report to the Audit and Supervisory Committee concerning any serious internal misconduct or any important matter that may cause significant damage on the Company.
 - (2) The Company has in place the structure that enables employees to directly or indirectly report any serious internal misconduct or any important matter that may cause significant damage on the Company to the Audit and Supervisory Committee through reporting to the Ethics Hotline contact point.

[Overview of Operating Status]

- The Company has created an environment conducive to enabling Directors to report matters to the Audit and Supervisory Committee should a Director discover or otherwise become aware of any serious internal misconduct or any important matter that could cause significant damage on the Company. The Company has also put in place a structure that makes it possible for employees to report to the Ethics Hotline and to seek consultation thereof. Moreover, the Company accordingly operates it and makes its presence known. The hotline acts as a point of contact for access to the full-time Audit and Supervisory Committee Members, Audit and Supervisory Committee Members who are Outside Directors, the manager in charge of the compliance department, and the parent company's General Manager of the Compliance & Audit Office. The hotline is available should an employee discover or otherwise become aware of any serious internal misconduct or any important matter that could cause significant damage on the Company.
9. Structure for reporting by directors, audit & supervisory board members, employees, etc. of the Company's subsidiaries or a person who received a report from any of them to the Company's Audit and Supervisory Committee
- (1) The Company has in place the structure for reporting on its subsidiary's serious internal misconduct or any important matter that may cause significant damage on the subsidiary by the subsidiary's directors and audit & supervisory board members directly or through the Company's Director in charge, etc. to the Company's Audit and Supervisory Committee.
 - (2) The Company has in place the structure that enables employees of the Company's subsidiaries to report directly or indirectly to the Company's Audit and Supervisory Committee through reporting to the Ethics Hotline contact point.

[Overview of Operating Status]

- The Company has put in place its Ethics Hotline which acts as a point of contact for access to the Company's full-time Audit and Supervisory Committee Members, Audit and Supervisory Committee Members who are Outside Directors, the manager in charge of the compliance department, and the parent company's General Manager of the Compliance & Audit Office, and accordingly operates it and makes its presence known. The hotline acts as a structure that makes it possible for directors and audit & supervisory board members of Japanese subsidiaries and employees thereof to report matters directly to the Company's Audit and Supervisory Committee with respect to the subsidiary's serious internal misconduct or any important matter that may cause significant damage on the subsidiary.
 - The Company has put in place internal reporting structures in its major overseas subsidiaries, and provides guidance to such employees so that they can use these structures. Moreover, the Ethics Hotline secretariat regularly monitors the status of such operations, and reports results of such monitoring to the Company's Director in charge of administration, full-time Audit and Supervisory Committee Members, and Audit and Supervisory Committee Members who are Outside Directors.
10. Structure for ensuring that a person who reported to the Audit and Supervisory Committee is not treated unfavorably for the report

The Company has stipulated in in-house regulations that it is prohibited to treat a Director, employee or other person of the Company and a director, audit & supervisory board member, employee or other person of its subsidiaries unfavorably because he or she reported to the Audit and Supervisory Committee.

[Overview of Operating Status]

- The Company's Ethics Hotline regulations prohibit the unfavorable treatment of a Director, employee or any other person of the Company and a director, audit & supervisory board member, employee or any other person of its subsidiaries, on the grounds that he or she has reported to the Ethics Hotline.

11. Procedures for advance payment or reimbursement of expenses arising in conjunction with execution of duties by the Company's Audit and Supervisory Committee Member (limited to those expenses incurred in relation to execution of the Audit and Supervisory Committee's duties) and policies for processing other expenses and obligations arising with respect to execution of such duties

If an Audit and Supervisory Committee Member asks the Company for the expenses arising in conjunction with the execution of his or her duties, the Company shall appropriately process such expenses in accordance with Article 399-2, Paragraph 4 of the Companies Act.

[Overview of Operating Status]

- Budgets to cover expenses for audits performed by Audit and Supervisory Committee Members are secured on the basis of audit plans, and reimbursement of such expenses is provided based on request made by an Audit and Supervisory Committee Member of expenses actually incurred. In fiscal 2017, there were no requests received from Audit and Supervisory Committee Members with respect to expenses incurred for urgent or extraordinary matters.

12. Other structure for ensuring that Audit and Supervisory Committee's audit is conducted effectively

- (1) Audit and Supervisory Committee Members shall have meetings with Directors and executive-level employees regularly and as needed, in addition to attending important in-house meetings such as budget deliberation meetings, etc.
- (2) The Audit and Supervisory Committee shall have meetings regularly and as needed to ensure close coordination with the internal audit division and the Accounting Auditor.
- (3) The Audit and Supervisory Committee may use external experts if it is necessary in performing an audit.

[Overview of Operating Status]

- The Audit and Supervisory Committee Members have meetings with Directors and executive-level employees regularly and as needed, in addition to attending important meetings such as the Board of Directors meetings and business plan meetings.
- The Audit and Supervisory Committee meets with the internal audit division and the Accounting Auditor at meetings held regularly and as needed such as the Alps Group Audit and Supervisory Committee Liaison Committee and meetings to report audit results, and share information and issues in that regard.
- The auditing standards of the Audit and Supervisory Committee clearly state that external experts may be used.

13. Structure for ensuring the appropriateness of financial reporting

The Company checks the establishment and operation of internal control through self-inspection of its operation and evaluation by an independent division, and discloses the effectiveness of internal control on reliability of financial reporting in the internal control report.

2. Basic Views on Eliminating Anti-Social Forces and Progress of Related Efforts

The Alpine Group adheres to its policy of having no relation with anti-social forces and groups that pose a threat to order or safety in civil society and steadfastly refusing any request from such forces and groups.

The Group has set up a body that controls handling of anti-social forces and groups in the human resources and general affairs divisions and put in place a structure for cooperation with relevant internal departments and external specialized agencies including the police. To respond to unreasonable demands, education for the anti-social forces response department is also provided.

V. Other

1. Adoption of Anti-Takeover Measures

Adoption of Anti-Takeover Measures	Not adopted
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Supplementary Explanation

2. Other Matters Concerning Corporate Governance System

- Overview of the timely disclosure system

(1) Establishment of a body responsible for disclosure

(a) Director in charge of administration is responsible for handling information in timely disclosure, and the Finance & Public Relations Department is in charge of inquiries on timely disclosure rules.

(b) For corporate information produced in and out of the Alpine Group including subsidiaries, each division in the Iwaki Office endeavors to collect facts from the division managing the information and shares them in the Iwaki Office.

(c) For corporate information on financial results, the Director in charge of administration reports the progress and definitive results on a quarterly basis to the Board of Directors.

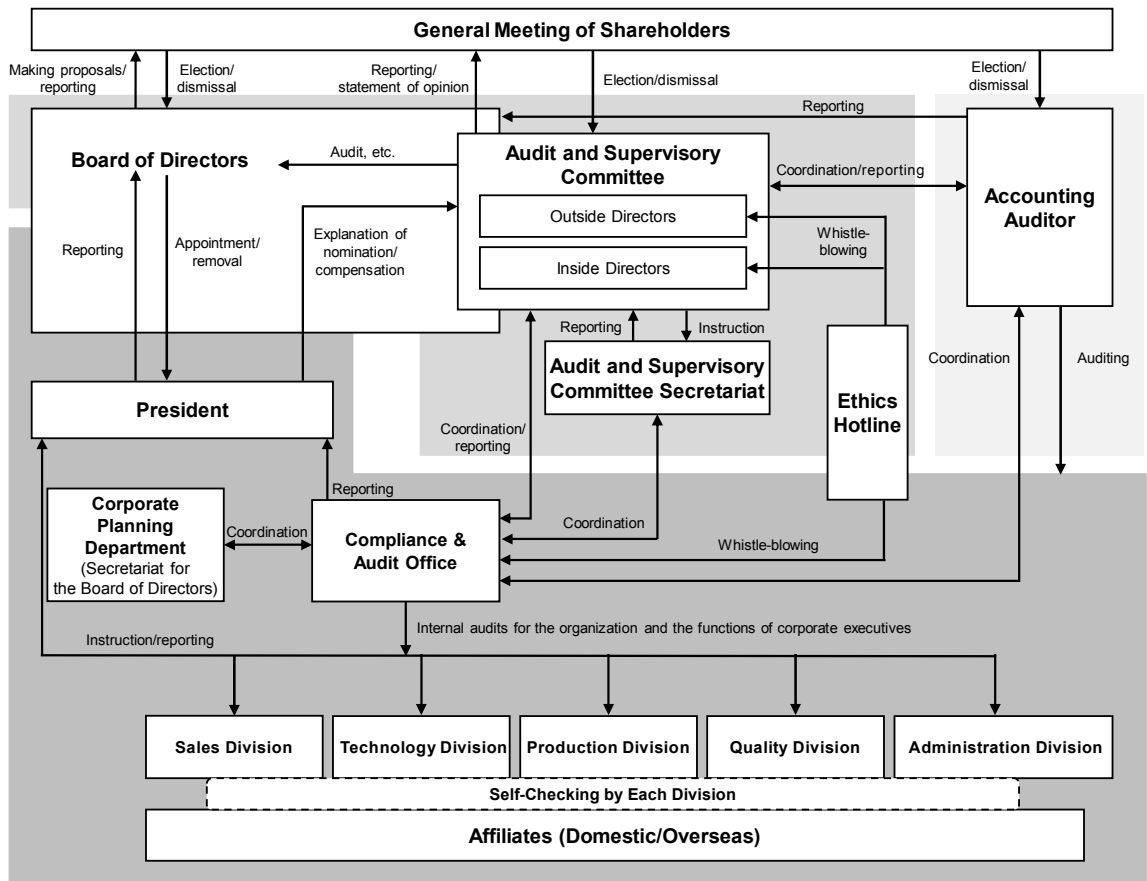
(2) Establishment of procedures for timely disclosure

(a) Corporate information discussed at the Board of Directors, of which the importance is assessed by the Director in charge of administration, is disclosed in accordance with timely disclosure rules.

(b) Corporate information produced internally and externally, of which the importance is assessed through discussions by the Director in charge of administration and the Director (or responsible person) in charge of the division in which the information was produced, is disclosed in accordance with timely disclosure rules.

(c) Financial closing information is shared with the Finance & Public Relations Department either after the Director in charge of administration has reported it to the Board of Directors or after it has been verified with the Representative Directors, and it is also disclosed in accordance with timely disclosure rules. This corporate information is reported to all Directors and persons in charge, etc. of consolidated companies by email simultaneously with being made public, and the Company also prepares to swiftly disclose the information on its website.

[Corporate Governance Structure]



[In-House Structure for Timely Disclosure]

